Reinventing State IT in Tough Fiscal Times!!!



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# Assumptions



• There is a need to reinvent the way in which the State manages its IT portfolio





• Little to no new \$\$\$ for new IT projects.

# What is Driving State IT to Reinvent Itself?

- Budget and fiscal issues
- Procurement oversight issues
- Terrorism & cyber-security concerns
- Privacy protection requirements
- Evolving Technologies
- A more demanding and IT literate public





State CIO









Line Departments





#### Line Departments

(Where the rubber meets the road!)



- -Responsible for Program, Policy or Service Delivery
- -Office automation (e-mail, networked computing)
- -Personal productivity (word processing, spreadsheets, powerpoint...etc.)
- -Departmental Help Desk
- -PC & LAN administration
- -Business-specific IT applications
- -Internet presence and applications











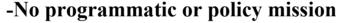


#### Data Centers - Centralized IT Operations



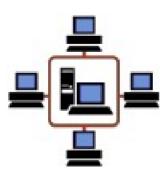
- -Enterprise Infrastructure (networks, computing, facilities)
- -Mainframe computing
- -Hosting
- -Professional IT training
- -Professional IT project management
- -IT services & consulting
- -Enterprise customer service infrastructure





- -Dependent on customers for budget/revenues
- -Ability to take on large IT investments





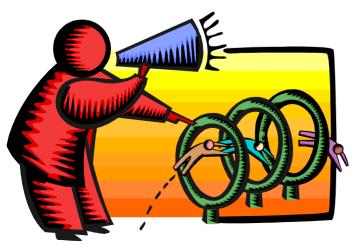




Control Agencies (DOF/DGS/TOSU)



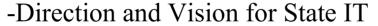
- Fiscal
- Procurement
- Security
- Technical feasibility
- Standards & policy making responsibilities
- Some program responsibilities
- Don't run large IT projects or operations







#### **State CIO**



- -Enterprise IT Policy
- -Enterprise IT Strategy
- -Advocacy for State IT



-Don't run IT operations or projects









#### ROI vs. ROA

• Investment implies deliberate business/fiscal plan w/ defined goals & clear strategy.

• The State treats its IT resources as assets not IT investments.





## Food for thought!

- Don't start from scratch borrow solutions, business models, and tools from: (each other, similar entities, locals, other industries)
- Leverage the data centers for common, utility and commodity infrastructure
- Off-load the budget and management burden of nonbusiness centric IT and focus on the department's core mission



# Food for thought!



- Focus on proving the business value of IT to decision-makers
- Don't protect your turf at the cost of securing your future.

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